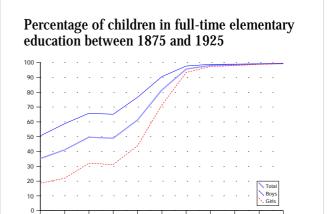


#### **Contents**

- I Education system in Japan
- II Higher education in Japan
- III Recent developments in higher education reform
  - 1. Incorporation of national universities
  - 2. The University Council and the deregulation in higher education
  - 3. University financing increasing competition between public and private sectors
  - 4. Internationalisation of higher education

#### I Education system in Japan

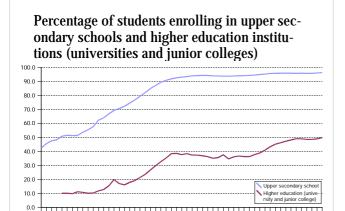
- 1. Development of the modern education system
- Development of Terakoya in the Edo period
- · Introduction of a modern education system after the Meiji Restoration (1868) - Education System Order (Gakusei)
- Generalisation of elementary education at the be-٠ ginning of the 20<sup>th</sup> century



1895 1900 1905 1910 1915 1920 1925

1875 1880 1885 1890

3



1972

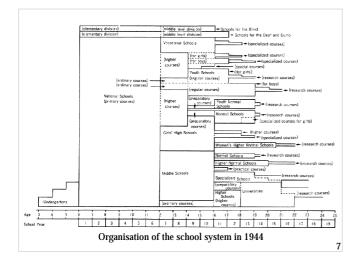
982 987 986 986

970 716

962 96

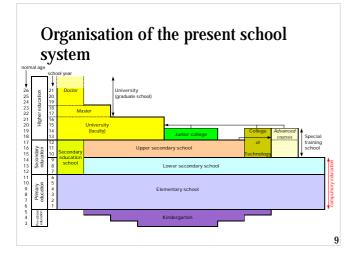
#### 2. Organisation of the school system

- A number of amendments and revisions to the system under the Gakusei (School System Order)
- · Characteristics of the pre-war school system:
  - a relatively short period of compulsory education, common to all;
  - a multiple track system after that period



#### After World War II

- Entire revision under the occupation
- Nine-year compulsory education
- Unified into a single track system
  - universities being open to every graduate of an uppersecondary school
  - abolition of distinction among higher education institutions, except the junior colleges as an interim system



## Number of schools, students and teachers as of 1<sup>st</sup> May 2004

	Number of schools	Number of students	Number of teachers*
Kindergarten	14,061	1,753,396	109,853
Elementary school	23,420	7,200,929	414,887
Lower secondary school	11,102	3,663,512	249,801
Upper secondary school	5,429	3,719,048	255,629
Secondary education school	18	6,051	470
Special education schools (for handicapped children)	999	98,796	62,255
College of technology	63	58,681	4,474
Junior college	508	233,749	12,740
University	709	2,809,323	158,756
Special training school	3,443	791,540	40,675
Miscellaneous schools	1,878	178,115	11,267

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A very good performance in primary and secondary education

- Ranking in the OECD's PISA 2000
  - first group for mathematics and science
  - second group for reading
- PISA 2003
  - still in the same groups as the PISA 2000
  - Japan slightly lowered its ranking by country.

## PISA 2000: Top 10

	Reading	Mathematics	Science
1	Finland	Japan	South Korea
2	Canada	South Korea	Japan
3	New Zealand	New Zealand	Finland
4	Australia	Finland	UK
5	Ireland	Australia	Canada
6	South Korea	Canada	New Zealand
7	UK	Switzerland	Australia
8	Japan 💦 👘	UK	Austria
9	Sweden	Belgium	Ireland
10	Austria	France	Sweden
			12

Reading	Mathematics	Problem-solving
1 Finland	Finland	South Korea
2 South Korea	Japan	Hong Kong
3 Canada	Hong Kong	Finland
4 Australia	South Korea	Japan
5 Lichtenstein	Lichtenstein	New Zealand
6 New Zealand	Australia	Масао
7 Ireland	Macao	Australia
8 Sweden	Holland	Lichtenstein
9 Holland	Czech Republic	Canada
0 Hong Kong	New Zealand	Belgium

#### **II** Higher education in Japan

#### 1. Foundation of modern higher education institutions

- Establishment of the University of Tokyo (later Imperial University, then Tokyo Imperial University) by the Government in 1887
- Other imperial universities in major cities

- Characteristics of these institutions
  - Governmental institutions
  - Organised on the continental European model (especially Germanic)
  - Bureaucratic system with quasi-autonomous academic units (faculties)

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• Other institutions

- Governmental institutions other than imperial universities
- Local public institutions
- Private institutions
- Specialised School Order in 1903
- University Order in 1918
  - acknowledgement of the university status to non-governmental institutions

### Number of higher education institu-

	0	 -	
tions as o	f 1943		

	Universities [imperial univer- sities]	Specialised Schools	Total
Governmental (national)	19 [7]	58	77
Local public	2	24	26
Private	28	134	162
Total	49 [7]	216	275

#### Characteristics of pre-war higher education

- Well-organised bureaucratic administration system in governmental institutions
- Coexistence of three sectors of higher education institutions governmental (national), local public and private
- Absolute priority to the national institutions, especially the imperial universities

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#### After the war (as of 1949)

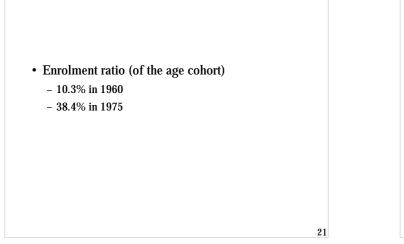
- 70 national universities without difference in legal status among them
- 17 local public universities
- 81 private universities
- Junior colleges (regarded as provisional)

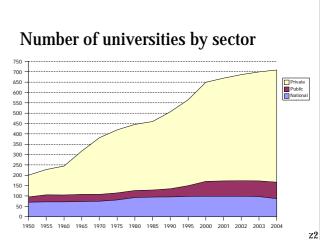
### 2. The expansion of higher education and its decline

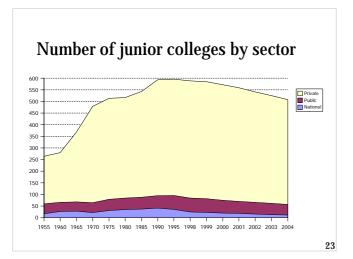
- Rapid growth of higher education in the 1960s and early 1970s
- Number of institutions
  - 1960 : 245 universities and 280 junior colleges
  - 1975 : 420 universities and 513 junior colleges
- Multiplication of students from 1960 to 1975

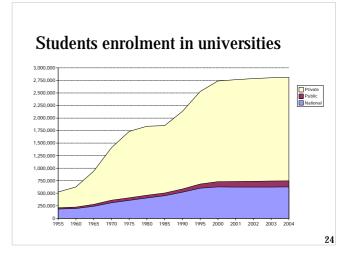
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- Universities : 2.77 times
- Junior colleges : 4.28 times









### Second expansion in the 1980s and early 1990s

- Number of universities
  - 1980 : <u>446 universities</u> (93 national, 34 public and 319 private)
  - 1995 : <u>565 universities</u> (98 national, 52 public and 415 private)
  - 2004 : <u>709 universities</u> (87 national, 80 public and 542 private)

<figure>

### III Recent developments in higher education reform

- 1. Incorporation of national universities
- Change in the status of the governmental institutions
- · Legal personality and more autonomy

#### a. Progress towards incorporation

- Proposals for incorporation
  - *Teikokudaigaku dokuritsuan shiko* [Private study on independence of the Imperial University] in 1899
  - Michio Nagai's *Daigakukosya* [university corporation] in 1962.
  - The Central Council for Education's proposal on incorporation of national universities

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- Discussion at the National Council on Educational Reform in the late 1980s
- Some governmental consultative organs' recommendations in the framework of administrative reform of the government
- Unanimous rejection on the part of national universities and the Monbusho (Ministry of Education)

- A new administrative system "Independent Administrative Institution (IAI)" in 1999
- 57 new autonomous governmental corporations in April 2001
- Study on the incorporation of national universities in this framework

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- A ministerial study on the incorporation of national universities from 1999
- Laws on the incorporation of national universities in 2003
- Incorporation on 1st April 2004

### b. The national university corporation system(1) Goals/plan and evaluation

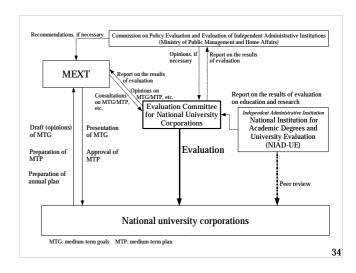
- · A legal personality to each national university
- Block funds
- Definition of
  - goals by the Minister of Education
  - a plan by each university (then approved by the Minister of Education)

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- An evaluation committee in the Ministry of Education
  - academic and non-academic members
  - president : Ryoji Noyori (2001 Nobel laureate in chemistry)
- Report from the NIAD-UE with respect to matters essentially related to education and research

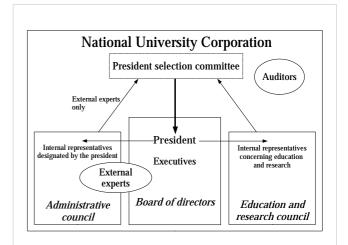
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#### (2) Governance and management

- President of the university
- Deliberative bodies
  - board of directors
  - administrative council
  - education and research council
- Structure of the secretariat at the discretion of each university



- Participation of external persons in university management
  - one executive (member of the board of directors) at least
  - not less than half of the members of the administrative council

#### (3) Personnel

- Non-public servant status
  - increased flexibility in personnel affairs
  - without staff quota management by the Government
  - salary of the staff (academic and non-academic) in the block grant (operational grant)

	Public servant type	Non-public servant type
Guarantee of status	Stipulated by law	Stipulated by rules of employment of each corporation
Rights of labour	Disputes are prohibited.	Disputes are not prohibited.
Recruitment of administrative staff	Selection among successful can- didates in the national public serv- ice examination	According to the criteria defined by each corporation
Dual employment, side business, and political activities	Restricted by the National Public Service Law	Stipulated in the employment rules of each corporation
Foreigners	Impossible to appoint them to management positions	Possible to appoint them to man- agement positions
Salaries and working hours	Determined by each corporation	(idem)
Medical insurance and pensions	Similar to the national public ser- vants	(idem)
Provisions of the penal code such as bribes	Similar to the national public ser- vants	(idem)

#### (4) Students' payment

- A scope to decide tuition fees and entrance fees, based on the standards determined by the MEXT
- Fees in 2004
  - tuition fees : 5208000 yen (around 5,200 US dollars)
  - entrance fees : 282,000 yen (around 2,800 US dollars)

- c. After incorporation what has happened and problems
- Finance
- Governance
- External people
- Evaluation
- Distinction between the public and private sectors

### (1) Financial stability of national universities

- Operational grant to be diminished from FY2005
- Rise of the standards of fees set by the MEXT
- Difficulty in finding other sources

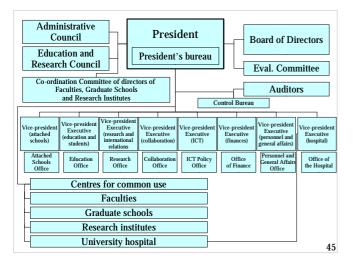
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- · Cost of the increased autonomy
  - Confrontation with student and staff unions, particularly with respect to revisions of fees
  - Pressure from the community
- Different fees among national universities?
- Very precarious situation of national universities

### (2) Improvement of the university governance

- Efforts for dissolution of the "dual structure" academic and administrative
- Construction of an administrative structure centring on the president
  - ex. Hiroshima University (next page)



Leadership of the president
Wide (and positive) participation of constituent members
Development of non-academic staff

- Danger of an excessive concentration of powers
- Shared governance (R. Birnbaum)

### (3) Participation of external people in university administration

• Effective participation of external experts in order to be responsive to society - How?

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#### External members of the Administrative Council of Hiroshima University

Name	Occupation (former)
W. Imanaka	President, Chugoku Newspaper
K. Inai	President, Japan Audio Visual Educational Association (Former Secretary to the Minister of Education)
B. Johnstone	Professor of Higher and Comparative Education, State University of New York at Buffalo (Former President of State University of New York)
M. Ogasawara	President, Board of Education of Hiroshima Prefecture
M. Onami	Special Advisor, Kyoto Tachibana Women's University (Former President of Ritsumeikan University)
T. Shiiki	Lawyer
S. Takasu	Chairman, Chugoku Economic Federation / Chairman of the Board of Directors, Chugoku Electric Power Co. Ltd.
K. Tanabe	Secretary-General, Tokyo Conference for the Collaboration in Chugoku (Former Director-General, Chugoku Bureau of Economy, Trade and Industry (METI Chugoku))

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#### (4) The evaluation

- Underdeveloped evaluation methods
- Time consuming

### (5) Blurred distinction between public and private sectors

- Competition between the public and private sectors for the same resources (competitive research funds, students, etc.)
- Incorporation of national universities has made them closer to the private sector.

2. The University Council and the deregulation in higher education 50

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- a. The University Council and its recommendations
- Discussion at the National Council on Educational Reform (*Rinjikyoikushingikai*)
- Establishment of the University Council in 1987

- Abolition of subject areas one of the most important recommendations
  - structure curricula reflecting their own educational ideals and objectives
  - no definition of subject areas, such as general education and specialised education
  - no requirement on obtaining a certain number of credits in each subject area (acquisition of a minimum total number of credits only)

Background

- Progress in scientific research and changes in human resources;
- Rise in the percentage of students continuing to higher education and diversification of students;
- Growing need for lifelong learning and rising social expectations of universities.

#### **1998** Report *A Vision for the University of the 21st Century and Future Reform Measures : Distinctive Universities in a Competitive Environment*

- Improve the quality of education and research with the purpose of nurturing the ability to investigate issues;
- Secure university autonomy by making the educational and research system structure more flexible;
- Establish university administration and management with responsible decision-making and implementation; and
- Individualise universities and continuously improve their education and research by establishing multiple evaluation systems.

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### 2002 revision of the School Education Law

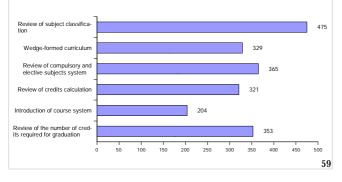
- More flexibility for a reorganisation of faculties and departments
- Introduction of a continual third-party evaluation system for all universities

### b. Diversification of higher education institutions and their programmes

- Universal phase (M. Trow)
  - Enrolment ratio : 49.1% in 1999
  - Over 50% in 1987, if the non-university sector is included

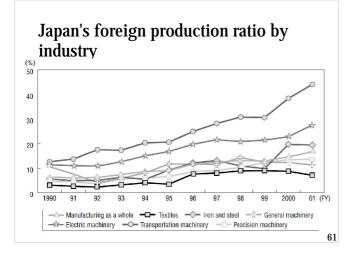
- Definite abandonment of the planned higher education policy
- Acceleration of diversification of higher education institutions

Implementation of curriculum reform in universities (2001)

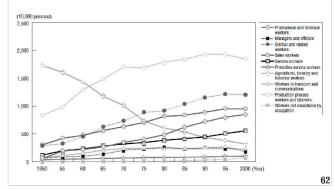


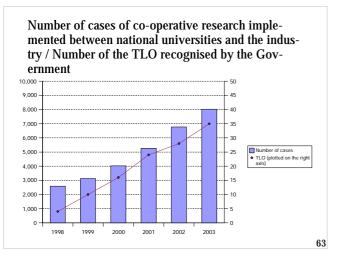
- c. Development of human resources in knowledge-based society
- Knowledge : key to the development
- Lifelong learning
- Adult students

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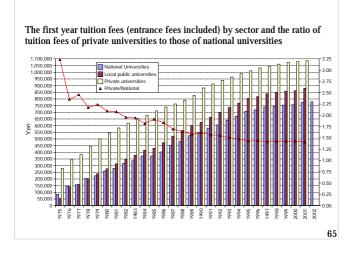
Number of employees by occupational classification





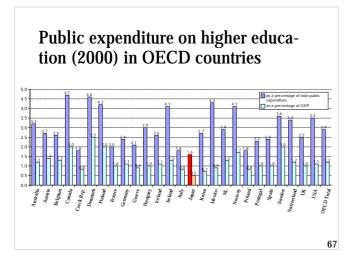
# 3. University financing – increasing competition between public and private sectors

- a. The spiral of tuition fees
- Governmental funds to HE institutions in the FY2003
  - 97 national institutions and others :  $\underline{1,525,606}$  million yen
  - 989 private universities and junior colleges : <u>321,750</u> million yen

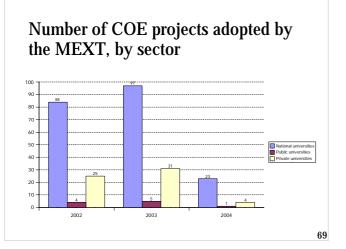


### b. Poor public expenditure on higher education

- Pressure towards the reduction of public expenditure on HE
  - decrease in subsidies to private universities
  - increase in tuition fees of national universities



- c. Increase in competitive funds open to public and private institutions
- Competitive funds open indifferently to public and private institutions



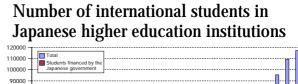
Top 15 universities ranked by the amount of competitive research funds awarded by the Government (million yen) 40,00 35,000 30.000 25,00 20,000 15,000 10,00 5.00 osaka Tohoku Kyoto Nagoya Kyushu Chiba 70

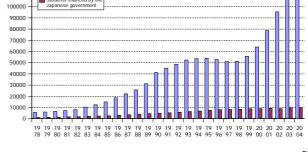
#### 4. Internationalisation of higher education

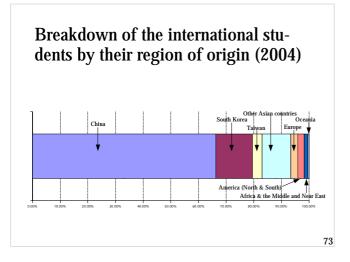
- Nakasone Plan in 1987
  - More than 100,000 international students in Japan before  $21^{\mbox{\scriptsize st}}$  century

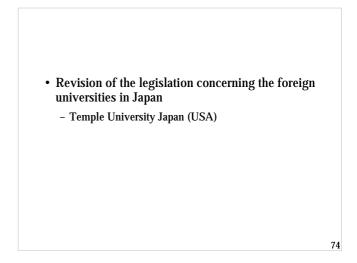
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 Japan Student Services Organisation http://www.jasso.go.jp/index\_e.html









#### **Closing remarks**

- Three major factors for HE reform
  - diversification in students
  - changes in the demand for human resources
  - increased reliance of industry on academic research activities
- Differentiation of HE institutions
- Continual university reform by academics